

Finance and Resources Committee

2pm, Thursday, 18 August 2016

Capital Monitoring 2015/16 – Outturn and Receipts

Item number	7.5
Report number	
Executive/routine	
Wards	

Executive summary

The final General Fund outturn (including the settlement of a planned but unbudgeted within year receipt for the sale of the Atria) shows that in 2015/16, the Council did not require borrowing to fund its Capital Programme as it was in receipt of grants and capital income net of the transfer to Capital Fund of £169.035m, a resource position higher than the capital investment funded of £154.393m. This resulted in a reduced in-year borrowing requirement of £14.642m. This position is subject to the external audit process which will be completed in September 2016.

Although the 2015/16 Outturn reflects a reduced borrowing requirement based on a combination of the timing of the settlement of Atria along with net slippage experienced in the year, the current approved Capital Investment Programme (CIP) 2016-2021 projects an approximately balanced over / under programming position over the following five year period.

Links

Coalition pledges	P3; P8; P30; P31; P33; P42
Council outcomes	CO1; CO16; CO20; CO23; CO25
Single Outcome Agreement	SO3; SO4

Capital Monitoring 2015/16 – Outturn and Receipts

Recommendations

- 1.1 Members of the Finance and Resources Committee are requested to:
- 1.1.1 Note the 2015/16 final unaudited capital positions on the General Fund and Housing Revenue Account (HRA);
 - 1.1.2 Approve using £1.2m earmarked for supplementing planned repairs and maintenance spend through use of the Capital Fund to fund the high risk priority revenue and maintenance items set out within this report;
 - 1.1.3 Approve the revised Capital Programme for 2016-2021; and
 - 1.1.4 Refer the report to the Governance, Risk and Best Value Committee as part of its work-plan.

Background

- 2.1 This report presents the final outturn on the Council's Capital Programme for 2015/16, including details of capital receipts and slippage / acceleration on projects within the Capital Investment Programme.

Main report

- 3.1 The outturn position is summarised in the table below, while further details can be seen in Appendix 1.

	Final Outturn Variance £000	Outturn Variance at Month Nine £000	Movement from Month Nine £000
Net (slippage) / acceleration in gross expenditure	(10,884)	(12,529)	1,645
Net (surplus) / deficit in capital receipts / grant income	(94,507)	(19)	(94,488)
Capital receipts income transferred to Capital Fund	51,889	0	51,889
Net increase / (decrease) in borrowing requirement	(53,502)	(12,548)	(40,954)

- 3.2 As presented in the table at 3.1 above, the final outturn position reports £10.884m of slippage on gross expenditure on projects, compared to an estimated £12.529m variance at month nine. Net capital receipts / grant income exceeded the budgeted level by £94.507m with the majority of this being as a result of the settlement of Atria in the last week of the financial year. Although this was a planned receipt, its exact timing was unknown and as such, in order to allow for prudent management of funding the programme, its settlement was not built into in year capital receipt budgeting, although it was built into the Council's longer term borrowing strategy.
- 3.3 Of the £107.659m capital receipts income generated from asset sales, £51.889m has been transferred to the Capital Fund. The Head of Finance has carried out a year end review and transferred a proportion of the capital receipt income to the Capital Fund based on approved uses of the Atria settlement and additional capital receipt income.
- 3.4 The net effect of the variances presented in the table in 3.1 above is a decrease of £53.502m in the amount that the Council requires to borrow corporately to support its capital programme relative to budgeted assumptions. Members should note that although the 2015/16 outturn reflects an under programmed position based on a combination of the timing of the settlement of Atria along with net slippage experienced in year, the current approved Capital Investment Programme (CIP) 2016-2021 projects an approximately balanced over / under programming position over the following five year period.
- 3.5 Explanations for significant slippage and accelerations in year are included in Appendix 2. Where applicable, variances on individual projects have been categorised and summarised in order to provide further analysis of the net slippage position.
- 3.6 The net slippage position is, in the main, a result of the procurement approach being altered on the early years' improvement project, delay in completing piling operations on the replacement Boroughmuir High School project and delay caused by the contractor falling behind on the originally agreed construction timetable on the replacement Portobello High School project. The slippage experienced on these projects is therefore due to delays or unforeseen circumstances out with the control of the Council which occurred after the revised budget had been approved in August 2015
- 3.7 The slippage on gross expenditure represents a 6.59% variance against budget, which has increased compared to a 1.05% variance on the 2014/15 outturn position. This year's variance is significantly below the 2014/15 Scotland wide average of 16%, demonstrating the continued success of the centralised capital monitoring team in tackling optimism bias within the programme along with promoting delivery.

- 3.8 Although, on a recurring basis, slippage has been reduced to more acceptable levels, members should note that the nature of capital projects means that in any given year, variance against budget will occur due to delays or unforeseen circumstances out with the control of the Council. The impact of this type of slippage has been minimised this year due to acceleration / better than originally anticipated progress elsewhere in the programme. However, the ability to minimise this slippage in future years is dependent on how 'shovel-ready' projects are to allow for acceleration in any given year.
- 3.9 The final General Fund outturn shows that in 2015/16, the Council did not require borrowing to fund its Capital Programme as it was in receipt of grants and capital income net of the transfer to Capital Fund of £169.035m, a resource position higher than the capital investment funded of £154.393m. This resulted in a reduced in-year borrowing requirement of £14.642m. This position is subject to the external audit process which will be completed in September 2016.
- 3.10 Further information detailing capital investment activity for major projects totalling £5m and over and an analysis of the source of capital funding for the five year programme including its impact on the revenue budget, is presented in Appendix 3. For major projects, this incorporates information on the cumulative spending to date / projected total spend against total capital budget and estimated completion dates.
- 3.11 This additional information has been provided in direct response to recommendations made by Audit Scotland in their 'Major capital investment in councils' follow up report published in January 2016 which was subsequently summarised in a report to Governance, Risk and Best Value Committee on 21 April 2016. The information provided aims to address specific recommendations made by Governance, Risk and Best Value Committee Members regarding developing capital monitoring to allow for appropriate scrutiny of capital investment activity. This information will be provided on an annual basis going forward as part of capital outturn reporting.

Capital receipts/grant income

- 3.12 A detailed list of capital receipts, including those ring-fenced for specific projects is shown in Appendix 4.
- 3.13 A total of £107.659m receipts income was generated from asset sales in 2015/16. Net of the unbudgeted but planned Atria receipt, income of £16.408m was realised compared to a budget of £12.852m resulting in a receipts surplus of £3.556m. This surplus reflects receipts settling in advance of projected settlement dates, along with the sale of general assets that count towards an identified £7.9m of additional income over and above that previously budgeted for over the five-year period of the 2015-2020 Capital Investment Programme.

- 3.14 Of the £107.659m capital receipts income generated from asset sales, £51.889m has been transferred to the Capital Fund. This is based on previously approved uses of the Atria settlement and additional capital receipt income. As such, the transfer earmarks resources to fund Council transformation, a top up to the Strategic Investment Fund, to redeem debt related to the Atria's construction, to supplement planned repairs and maintenance spend and to provide funding towards future Local Development Plan (LDP) infrastructure requirements. Based on these uses, the Atria receipt is now fully committed.

Additional capital receipt income identified for 2015-2020 CIP

- 3.15 A capital budget report presented to Council on 21 January 2016 noted potential additional capital receipt income of £7.9m that may be realised over the period of the 2015/16 to 2019/20 Capital Programme with approval being granted to split this equally between (i) supplementing planned repairs and maintenance spend through use of the Capital Fund and (ii) providing funding towards future LDP infrastructure requirements.
- 3.16 A small number of receipts settled this year that count towards this identified £7.9m of additional income. In total, £2.4m of receipts were settled in 2015/16 of the potential £7.9m additional income target. As such, this has been transferred to the Capital Fund to be split equally and drawn down, in either revenue or capital, at the required point in the future as set out in 3.15 above.
- 3.17 Following a review undertaken in 2015/16 by Corporate Property, a number of high-risk repairs and maintenance issues have been identified as requiring immediate investment. All are predicated on reducing the potential risk of injury or harm. Details of these, including indicative costs, are presented in Appendix 5 and amount to £1.5m. It is proposed that these high risk priority items will be part funded by the £1.2m generated through additional capital receipts, with the remaining £0.3m shortfall being funded by the existing repairs and maintenance budget.

Housing Revenue Account (HRA)

- 3.18 As can be seen in Appendix 6, the HRA outturn position reports gross expenditure of £35.626m (£38.253m forecast at month nine), grants and capital income of £18.921m (£14.949m forecast at month nine) and prudential borrowing of £16.705m (£23.304m forecast at month nine).
- 3.19 The final outturn reports £13.204m under spend on gross expenditure on projects which is an increase on that reported at month nine (£10.577m).
- 3.20 Of this total, £3.3m is due to direct savings from the kitchen and bathroom tender process and housing service transformation, as well as sites being secured for the 21st Century Homes programme through internal transfer, rather than through open market purchase. Internal transfer is subject to debt swap between General Fund and HRA rather than capital expenditure.

- 3.21 A further £3.6m is as a result of short term delays in programme delivery. This has been rephased into 2016/17 and will be delivered in the first quarter of the new financial year.
- 3.22 The remaining £6.3m is as a result of resource planning and over-programming in external fabric upgrade (£4.3m), neighbourhood environmental partnership (£1.2m) and regeneration (£0.8m).
- 3.23 In order to reduce slippage in future years the Council agreed, as part of the five year HRA Budget Strategy, that the HRA would adopt a new budget setting and monitoring process similar to the general fund capital programme. The revised HRA capital programme will now be managed over a two year rolling programme to enable spend to be accelerated where projects are performing well and re-phased where delivery has been delayed.

Revised Capital Investment Programme 2016-2021

- 3.24 The CIP 2016-2021 approved by Council in January was based on an interim budget which included net slippage / acceleration at month nine.
- 3.25 The remainder of slippage / acceleration since month nine will be carried forward in the capital programme. The revised CIP for 2016-2021, including actual net slippage from 2015/16 is shown in Appendix 7. The CIP has been presented on the basis of the most up to date Council structure as the transformation programme progresses. This may be subject to further change pending finalisation of transformation.
- 3.26 The revised CIP has been realigned and re-phased to ensure that individual project cash flows reflect the most up to date projections. The centralised capital monitoring team within Finance has worked closely with project managers to ensure that optimism bias has been avoided where possible. Project managers have been asked to consider risk issues such as adverse weather or other uncontrollable factors that can impact on delivery and to build this into budgeted cash flows.
- 3.27 Where block budgets exist, Finance has sought evidence of the programme of works behind these and clarification of the current stage they are at e.g. design, tender / procurement or construction. Project managers have then been asked to phase budgets accordingly based on the stage of individual projects within a block.

Capital Budget Framework 2016/20 update

- 3.28 Council approved the five year capital programme for the period 2016-2021 in January 2016. At a general level, the ability to commit additional investment over and above that included in the current programme remains difficult due to:
- i. reductions in the level of General Capital Grant;

- ii. the large number of capital receipts underpinning the existing capital programme or earmarked to supplement planned repairs and maintenance spend through use of the Capital Fund and providing funding towards future LDP Infrastructure requirements;
 - iii. the on-going lack of sustainable “headroom” within the revenue budget to support, on a recurring basis, the additional loans charge expenditure linked to additional borrowing.
- 3.29 As part of the 2016/21 CIP, Directors also identified their respective top three priorities, highlighting unfunded pressures totalling around £142m. Amongst these priorities are:
- South Morningside Primary School with an estimated total cost of £12.7m (note the commencement of this is dependent on the new build Dumbryden Care Home being delivered based on site transfer);
 - New build Dumbryden Care Home with an estimated funding gap of £1m / £4.3m based on whether a 60 bedded or 90 bedded option is progressed;
 - Replacement Meadowbank Sports Centre with an estimated funding gap of £5.9m, however, further work is currently being carried out to provide more cost certainty around the total cost / funding package and will conclude later this financial year;
 - Refurbishment and enhancement programme for North Bridge to address health and safety concerns which is likely to be in the cost range of between £6m to £9m.
- 3.30 The level of General Capital Grant funding in 2016/17, at £41.6m, is £7.2m below that which had been previously assumed would be received, but the Scottish Government has confirmed that £10.3m will be reinstated over the following three years.
- 3.31 As no firm allocations have been advised beyond this, an estimate of each year’s General Capital Grant settlement has been factored in to the CIP for the period 2017/18 to 2020/21 based on a prudent estimate of the possible Scotland-wide funding and adjusted for the £10.3m allocation for 2016/17 which is to be paid over the three year period 2017/18 to 2019/20 based on a prudent assumption of receiving this all in 2019/20.
- 3.32 Current indications suggest that the next Scottish Government Finance Settlement will be announced in late November / early December 2016 and that this will be a one year settlement rather than the previously envisaged three year award confirmation.

- 3.33 It is projected that the Scotland-wide quantum of capital funding for 2017/18 will likely show an increase relative to the figure for 2016/17. However, the precise distribution of this sum across sectors and on to individual councils will depend on Scottish Government priorities and as such the potential for General Capital Grant for 2017/18 to be higher than the estimate factored in to the current CIP is limited. Any confirmed increase in grant funding will be considered for allocation by Members, taking cognisance of capital priorities as part of the 2017/18 budget framework process.

Measures of success

- 4.1 Completion of capital projects as budgeted for in the 2015/16 capital programme.
- 4.2 Identifying slippage at the earliest opportunity and accelerating projects where possible to ensure best use of available resources.

Financial impact

- 5.1 The final General Fund outturn (including the settlement of a planned but unbudgeted within year receipt for the sale of the Atria) shows that in 2015/16, the Council did not require borrowing to fund its Capital Programme as it was in receipt of grants and capital income net of the transfer to Capital Fund of £169.035m, a resource position higher than the capital investment funded of £154.393m. This resulted in under programming of £14.642m.

Risk, policy, compliance and governance impact

- 6.1 Significant budget virements have complied with relevant financial rules and regulations.
- 6.2 Capital monitoring and budget setting processes adopted ensure effective stewardship of resources. The processes applied aim to ensure projects are delivered on time and budget whilst fulfilling the financial criteria of value for money.
- 6.3 Monitoring of major capital projects including risk assessment is carried out by the Council's Corporate Programmes Office (CPO) which was transferred to the Transformation Team in the newly created Strategy and Insight Division in February 2016.

Equalities impact

- 7.1 The Council's capital expenditure contributes to the delivery of the public sector equality duty to advance equality of opportunity and foster good relations e.g. enhancement works related to the Disability Discrimination Act, works on

Children and Families establishments and capital expenditure on Council housing stock.

- 7.2 There is little contribution with regard to capital expenditure and the duty to eliminate unlawful discrimination, harassment or victimisation.

Sustainability impact

- 8.1 The impacts of the projects set out within the appendices of this report in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties have been considered, and the outcomes are summarised below. Relevant Council sustainable development policies have been taken into account.
- 8.2 The proposals in this report will help achieve a sustainable Edinburgh because they are ensuring funding for key strategic projects that will enhance facilities and infrastructure in the city. A carbon impact assessment shall be carried out on each new project to achieve the most sustainable outcome for the city in each case.
- 8.3 The proposals in this report will increase the city's resilience to climate change impacts because they are securing funding for flood prevention projects.

Consultation and engagement

- 9.1 Consultation on the capital budget will be undertaken as part of the budget process.

Background reading/external references

[Summary of the Account Commission's Major capital investment in councils' follow up report](#), Governance, Risk and Best Value Committee, 21 April 2016

[Capital Investment Programme/Plan 2016/17 to 2023/24 - referral report from the Finance and Resources Committee](#), The City of Edinburgh Council, 21 January 2016

[Capital Monitoring 2015/16 - Nine Month Position](#), Finance and Resources Committee, 14 January 2016

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Links

Coalition pledges	<p>P3 – Rebuild Portobello High School and continue progress on all other planned school developments, while providing adequate investment in the fabric of all schools</p> <p>P8 – Make sure the city’s people are well-housed, including encouraging developers to build residential communities, starting with brownfield sites</p> <p>P30 – Continue to maintain a sound financial position including long-term financial planning</p> <p>P31 – Maintain our City’s reputation as the cultural capital of the world by continuing to support and invest in our cultural infrastructure</p> <p>P33 – Strengthen Neighbourhood Partnerships and further involve local people in decisions on how Council resources are used</p> <p>P42 – Continue to support and invest in our sporting infrastructure</p>
Council outcomes	<p>CO1 – Our children have the best start in life, are able to make and sustain relationships and are ready to succeed</p> <p>CO16 – Edinburgh draws new investment in development and regeneration</p> <p>CO20 – Culture, sport and major events – Edinburgh continues to be a leading cultural city where culture and sport play a central part in the lives and future of citizens</p> <p>CO23 – Well-Engaged and Well-Informed – Communities and individuals are empowered and supported to improve local outcomes and foster a sense of community</p> <p>CO25 – The Council has efficient and effective services that deliver on objectives</p>
Single Outcome Agreement	<p>SO3 - Edinburgh’s children and young people enjoy their childhood and fulfil their potential</p> <p>SO4 - Edinburgh’s communities are safer and have improved physical and social fabric</p>
Appendices	<ol style="list-style-type: none">1 – Capital Monitoring 2015/16 – Final Position - General Fund2 – Slippage / Acceleration on capital projects 2015/163 – Project Delivery and Programme Funding 2015/164 – Capital Receipts Schedule 2015/165 – High Risk Repairs and Maintenance Issues6 – Capital Monitoring 2015/16 – Final Position – HRA7 – Revised Capital Investment Programme 2016-2021

Capital Monitoring 2015/16

General Fund Summary

Outturn Position-Unaudited

Expenditure	Revised Budget £000	Adjusts £000	Total Budget £000	Outturn 15/16 £000	Variance	
					£000	%
Children and Families	57,995	2,806	60,801	48,181	(12,620)	-20.76%
Economic Development	52	42	94	42	(52)	-55.32%
Corporate Governance	2,350	3,639	5,989	7,407	1,418	23.68%
Council Wide / Corporate Projects	-	1,418	1,418	1,418	-	0.00%
Health and Social Care	5,598	(559)	5,039	5,680	641	12.72%
Services for Communities	73,097	5,771	78,868	77,149	(1,719)	-2.18%
Services for Communities-Asset Management	13,260	(192)	13,068	14,516	1,448	11.08%
Total Gross Expenditure	152,352	12,925	165,277	154,393	(10,884)	-6.59%

Resources

<i>Capital Receipts</i>						
General Services	10,952	-	10,952	12,630	1,678	15.32%
Sale of EICC - Atria	-	-	-	91,251	91,251	n/a
Capital Receipts in lieu of prudential borrowing	-	-	-	272	272	n/a
Ringfenced Asset Sales to be provided as part of carryforward	-	-	-	1,666	1,666	n/a
Asset Sales to reduce Corporate borrowing	1,900	-	1,900	1,840	(60)	-3.16%
Less Fess Relating to Receipts	-	-	-	(300)	(300)	n/a
Less Transfer to Capital Fund	-	-	-	(51,889)	(51,889)	n/a
<i>Total Capital Receipts from Asset Sales</i>	<i>12,852</i>	<i>-</i>	<i>12,852</i>	<i>55,470</i>	<i>42,618</i>	<i>331.61%</i>
Developer and other Contributions	8,063	8,360	16,423	16,423	-	0.00%
Drawdown from Capital Fund	6,600	-	6,600	6,600	-	0.00%
Capital Grants Unapplied Account drawdown	689	-	689	689	-	0.00%
<i>Total Capital Receipts</i>	<i>28,204</i>	<i>8,360</i>	<i>36,564</i>	<i>79,182</i>	<i>42,618</i>	<i>116.56%</i>
<i>Grants</i>						
Scottish Government General Capital Grant	57,461	-	57,461	57,461	-	0.00%
Cycling, Walking and Safer Streets	729	-	729	729	-	0.00%
Management Development Funding	31,663	-	31,663	31,663	-	0.00%
<i>Total Grants</i>	<i>89,853</i>	<i>-</i>	<i>89,853</i>	<i>89,853</i>	<i>-</i>	<i>0.00%</i>
Total Resources	118,057	8,360	126,417	169,035	42,618	33.71%

Balance to be funded through borrowing	34,295	4,565	38,860	(14,642)	(53,502)	-137.68%
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CAPITAL MONITORING 2015/2016 - Outturn**Slippage and Acceleration on Projects**

Slippage on projects is shown as a negative value, while acceleration or overspends are shown as positive values.

Key to variance category*Type**Explanation: Explanation*

- | | |
|---------------------------------------|---|
| 1. Slippage due to unforeseen delays | Slippage that has occurred due to unforeseen circumstances or delays that for the most part, are out with the Council's control. |
| 2. Slippage due to optimistic budget | Slippage that has occurred due to optimism bias when budget was set. Issues include projecting spend on block budgets when a programme of works has not been considered or designed, not applying a discount factor for adverse weather / risk issues, providing for too much contingency and predicting an optimistic works timetable. |
| 3. Slippage due to timing of payments | Slippage that has occurred where a project is on time and schedule but is as a result of the timing of cash flows. |
| 4. Acceleration on a project | Represents accelerated spend on a project i.e. due to better than anticipated progress. |

Note that a project will exhibit an element of all of the above but the overriding reason has been considered when applying a variance category.




	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
<u>Children and Families</u>					
Early learning and childcare estate improvements	-4,176	-4,642	466	Now being delivered through the traditional procurement route following protracted difficulties in agreeing an affordable total cost package with the originally envisaged procurement method. The time this has taken has created delays on programme delivery.	1
Duncan Place redevelopment	-732	0	-732	Based on revised cash flow projection. Project at initial design stage and cost incurred this year represents project management fees only.	2
Boroughmuir High School	-3,829	-2,776	-1,053	Due to extensive existing concrete slabs below ground level which have delayed the piling operations. School is now scheduled to be delivered in January 2017 rather than August 2016.	1
Portobello High School	-3,271	-2,043	-1,228	Contractor is 12 weeks behind original construction timetable and therefore school opening is now delayed from August 2016 to October 2016.	1
Upgrade kitchens - free school meals initiative	-760	-658	-102	Delays caused by protracted dialogue with external project manager to agree the affordability cap of individual projects.	1
St John's Primary School	-371	-400	29	Based on revised cash flow projection. Project at initial design stage and cost incurred this year represents project management fees only.	2
Net (slippage) / acceleration on various projects	539	-320	859	Better than anticipated progress.	4

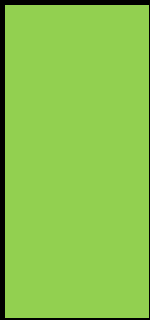
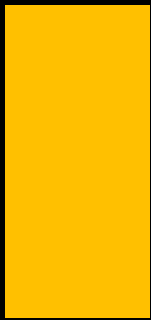
	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
Heather Vale Young Person Centre	-128	-128	0	Delay in starting on site due to difficulties procuring structural frame.	1
Fees relating to the cost of sale of assets	108	56	52	Acceleration of spend to be met from future receipts.	4
Total Children and Families	-12,620	-10,911	-1,709		
<u>Economic Development</u>					
CWSS - Promenade	-52	0	-52	Due to delay in identifying external funding to drive project forward.	1
Total Economic Development	-52	0	-52		
<u>Asset Management Works</u>					
Acceleration across the Asset Management Works programme	1,448	0	1,448	This represents better than anticipated progress on projects and acceleration of future projects across the asset management works programme.	4
Asset Management Works	1,448	0	1,448		
<u>Corporate Governance</u>					
Channel Shift ICT infrastructure	1,632	0	1,632	Acceleration of spend originally programmed for 2016/17.	4
Net (slippage) / acceleration on various projects	-214	52	-266	Based on revised cash flow projection.	2
Total Corporate Governance	1,418	52	1,366		
<u>Health and Social Care</u>					
New Royston care home	829	721	108	Revised cash flow projection based on better than anticipated progress on site.	4
Telecare	-118	0	-118	Based on revised cash flow projection due to revenue funding for this project being utilised in the first instance.	2
Net (slippage) / acceleration on various projects	-109	0	-109	Based on revised cash flow projection.	2
Fees relating to the cost of sale of assets	39	9	30	Acceleration of spend to be met from future receipts.	4
Total Health and Social Care	641	730	-89		
<u>Services for Communities</u>					
Carriageway/footways enhancement	-1,022	-664	-358	Due to the loss of four members of staff within the in-house design team at short notice. Carriageway and footway works were further impacted by delays around ensuring traffic management in projects in the same local vicinity and issues around progressing works in areas where utility providers are carrying out infrastructure investment.	1
Net (slippage) / acceleration on other transport projects	-1,390	-1,046	-344	Due to the loss of four members of staff within the in-house design team at short notice.	1

	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
Water of Leith - Phase 2	630	-32	662	Better than anticipated progress on site preparation including utility diversion works in advance of construction beginning on site in June 2016.	4
Mortonhall cremator replacement	-390	-365	-25	Cremator replacement now to be packaged with roof enhancement project which has made procurement process more complicated and time consuming than originally envisaged creating delay. Packaging together will allow economies of scale and ensure works can be carried out in parallel with more ease.	1
Net (slippage) / acceleration on various projects	453	-293	746	Based on revised cash flow projection.	2
Total Services for Communities	-1,719	-2,400	681		
Total for all Services	-10,884	-12,529	1,645		
Summary of Variance Category					
1. Slippage due to unforeseen delays	-15,018	-12,322	-2,696		
2. Slippage due to optimistic budget	-1,091	-641	-450		
3. Slippage due to timing of payments	0	0	0		
4. Acceleration on a project	5,225	434	4,791		
	-10,884	-12,529	1,645		

CAPITAL OUTTURN 15/16 - PROJECT DELIVERY AND PROGRAMME FUNDING SUMMARY

DELIVERY SUMMARY - FOR PROJECTS (INCLUDING BLOCK BUDGETS) TOTALLING £5M+ THAT ARE IN CURRENT PROGRESS

RAG STATUS	Time	Budget
	Delivery is significantly off original time and budget target 6 months and greater of original timescale	+ 2% or more of budget, or £0.5m, whichever is less
	Delivery is slightly off original time and budget target 3 to 5 months greater of original timescale	+ 0.5% to 2% of budget, or £0.125m, whichever is less
	Delivery is broadly on original time and budget target 0 to 2 months greater of original timescale	Within + 0.5% of budget or to be delivered under budget

	Total Budget £000	Total Expenditure to Date (31/03/2016) £000	Forecast Total Expenditure £000	Current Milestone	Budget Delivery Status	Time Delivery Status	Current anticipated completion date	Brief Summary of delivery progress and capital investment activity in 15/16
Children and Families								
Early Learning and Childcare Estate Improvements	16,687	5,943	16,687	Phase 1 - complete. Phase 2 - procurement.			Mar-17	Phase one (which includes three new nurseries at Fox Covert PS, Duddingston PS and Wardie PS) is complete. With the exception of the new Tynecastle nursery which is being delivered through Heart of Midlothian Football Club, Phase two is now being delivered through the traditional procurement route following protracted difficulties in agreeing an affordable total cost package with the originally envisaged procurement method. The time this has taken has created delays to programme delivery.

RAG STATUS

	Delivery is significantly off original time and budget target	Time 6 months and greater of original timescale	Budget + 2% or more of budget, or £0.5m, whichever is less
	Delivery is slightly off original time and budget target	3 to 5 months greater of original timescale	+ 0.5% to 2% of budget, or £0.125m, whichever is less
	Delivery is broadly on original time and budget target	0 to 2 months greater of original timescale	Within + 0.5% of budget or to be delivered under budget

	Total Budget £000	Total Expenditure to Date (31/03/2016) £000	Forecast Total Expenditure £000	Current Milestone	Budget Delivery Status	Time Delivery Status	Current anticipated completion date	Brief Summary of delivery progress and capital investment activity in 15/16
Rising School Rolls Estate Investment	19,902	13,037	19,902	RSR1, 2 and 3 complete. RSR4 under construction.			Mar-18	The provision of accommodation solutions for August 2016 at East Craigs, Fox Covert and St Mary's RC Primary Schools (all of which are under construction) represents the fourth year of the primary school Rising Rolls programme. New accommodation was successfully delivered for August 2013 at Granton, Trinity and Wardie Primary Schools; for August 2014 at Broughton, Craigour Park, St David's RC and Victoria Primary Schools and for August 2015 at Clermiston, Flora Stevenson, James Gillespie's, Gilmerton, Pentland, Ratho and Wardie Primary Schools. The reconfiguration and refurbishment of Deanbank Resource Centre to create a new temporary P1 to P2 annexe for South Morningside Primary School was also completed for August 2015. Currently the budget available will allow completion of anticipated future required works to 2020/21 excluding any further costs to deliver the additional capacity which may be required at Stockbridge, Corstorphine and Victoria Primary Schools (the latter including any works required at the former Fort Primary School). Further funding of £2.213m (together with any further costs to deliver the additional capacity which may be required at Stockbridge, Corstorphine and Victoria Primary Schools) is required to be identified to respond to the future challenges arising from primary school rolls to 2020/21 as set out within an update report to Education, Children and Families Committee on 24 May 2016.

RAG STATUS

	Delivery is significantly off original time and budget target	Time 6 months and greater of original timescale	Budget + 2% or more of budget, or £0.5m, whichever is less
	Delivery is slightly off original time and budget target	3 to 5 months greater of original timescale	+ 0.5% to 2% of budget, or £0.125m, whichever is less
	Delivery is broadly on original time and budget target	0 to 2 months greater of original timescale	Within + 0.5% of budget or to be delivered under budget

	Total Budget	Total Expenditure to Date (31/03/2016)	Forecast Total Expenditure	Current Milestone	Budget Delivery Status	Time Delivery Status	Current anticipated completion date	Brief Summary of delivery progress and capital investment activity in 15/16
	£000	£000	£000					
Boroughmuir High School Replacement	32,031	13,268	32,031	Construction			Jan-17	Reinforced concrete frame complete. Lower ground, ground and first floor fit out complete, Sports Hall and pitch construction works progressing. Target delivery time has slipped by five months due to delayed piling operations. School opening is delayed from August 2016 to January 2017.
Portobello High School Replacement	38,040	25,215	38,040	Construction			Oct-16	Externals, Fit out and mechanical and engineering works are underway and almost complete. The swimming pool is progressing in line with programme and one of the sports pitches is complete. Contractor is 12 weeks behind original construction timetable with school opening delayed from August 2016 to October 2016.
St John's Primary School Replacement	11,601	107	11,601	Planning			Dec-17	Stage 3 Cost Plan agreed. Detailed designs now submitted for planning.
Health and Social Care								
New build Royston Care Home	8,951	4,973	8,951	Construction			Sep-16	New 60 bed Care Home is 80% complete. Building is now wind and water tight.
Services for Communities								
Development Funding Grant (15/16 block budget allocation only)	31,663	31,663	Non applicable	Completed			Complete	All grant was disbursed to Registered Social Landlords (RSLs) during the financial year. Development Funding Grant is issued by the Scottish Government for the provision of new affordable housing and transferred by the Council to RSLs to supplement the private finance they raise.
National Housing Trust Phase 2	10,367	1,498	10,367	Construction			Oct-16	Phase 1 of the Sandpiper Road development programme delivered 12 completed housing units. A further 72 units will be completed by the end of October.

RAG STATUS

	Delivery is significantly off original time and budget target	Time 6 months and greater of original timescale	Budget + 2% or more of budget, or £0.5m, whichever is less
	Delivery is slightly off original time and budget target	3 to 5 months greater of original timescale	+ 0.5% to 2% of budget, or £0.125m, whichever is less
	Delivery is broadly on original time and budget target	0 to 2 months greater of original timescale	Within + 0.5% of budget or to be delivered under budget

	Total Budget	Total Expenditure to Date (31/03/2016)	Forecast Total Expenditure	Current Milestone	Budget Delivery Status	Time Delivery Status	Current anticipated completion date	Brief Summary of delivery progress and capital investment activity in 15/16
	£000	£000	£000					
Water of Leith Flood Prevention Phase 2	25,241	2,446	25,241	Site preparation			Feb-18	Utility diversion works nearing completion at 31st March. Main flood defence construction work to start in July 2016.
Carriageway and Footway Improvements (15/16 revised block budget allocation only)	12,785	11,763	12,785	Construction			Jun-16	There were delays to some projects within the city centre area earmarked within the revised budget. Planned works had to be put on hold due to proximity issues with nearby schemes and the effect of traffic management issues. Slipped projects will progress to completion early in the 16/17 financial year. The main focus of the programme was to provide the following: - Surface enhancement to carriageway - Enhancement to footways - Improvements to setted streets - Dropped crossing and general asset replacement - Improvements to Calder Road barriers
Asset Management Works across Council estate (15/16 revised block budget allocation only)	13,068	14,516	Non applicable	Completed			Complete	Largest projects include external and internal works on Ross Bandstand including roof works, upgraded timbers, tarmac, stone works, windows, doors and lighting. Major refurbishment of Wester Hailes Education Centre including aluminium curtain walling, rewiring, renewal heating and removal of asbestos. Full refurbishment of mechanical services for the Usher Hall. Programme delivery has been accelerated and represents better than anticipated progress on projects.

* For Children and Families projects, total budget and total forecast spend excludes any monies earmarked for contingency.

SUMMARY OF CAPITAL FUNDING V EXTERNAL DEBT

Capital Funding v. External Debt	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	£000	£000	£000	£000	£000	£000
Debt b/fd	1,412,998	1,369,745	1,317,761	1,293,406	1,268,446	1,294,865
Cumulative capital expenditure b/fd	1,510,154	1,424,417	1,430,588	1,449,554	1,416,492	1,450,200
Over / under borrowed b/fd	-97,156	-54,672	-112,827	-156,148	-148,046	-155,335
GF capital financed by borrowing	-14,151	63,272	69,853	5,934	58,837	1,500
HRA capital financed by borrowing	16,705	23,030	30,929	42,477	56,491	65,226
less scheduled repayments by GF	-57,883	-60,584	-61,068	-59,553	-58,195	-61,059
less scheduled repayments by HRA	-27,156	-16,585	-18,267	-20,345	-22,908	-26,066
less scheduled repayments by Former Joint Boards	-3,252	-2,962	-2,481	-1,575	-517	-544
Underlying Need to Borrow	-85,737	6,171	18,966	-33,062	33,708	-20,943
Plus total maturing debt	43,605	51,984	54,355	54,960	53,581	55,567
Total borrowing requirement	-42,132	58,155	73,321	21,898	87,289	34,624
Planned PWLB or short borrowing for year	352	0	30,000	30,000	80,000	30,000
Debt at end of the year	1,369,745	1,317,761	1,293,406	1,268,446	1,294,865	1,269,298
Cumulative capital expenditure	1,424,417	1,430,588	1,449,554	1,416,492	1,450,200	1,429,257
Cumulative over / under borrowed	-54,672	-112,827	-156,148	-148,046	-155,335	-159,959

In producing the estimates in the table above, the following assumptions have been made:-

- 1) Capital receipts are received as per the most recent forecast and used to repay prudential borrowing
- 2) The Council's underlying temporary cash balance representing earmarked reserves, allocated funds and other items on the balance sheet is in the region of £150m in the short term.

The Council's last borrowing from the PWLB was undertaken in mid-December 2012. Since then, the Council's strategy has been to reduce its temporary investment balances to fund capital expenditure in the short term.

The £0.352m of short term borrowing in 15/16 represents an interest-free loan obtained to fund street-lighting LED investment.

At the end of 2015/16, £55m of the need to borrow was being funded by reducing the Council's temporary investments.

CAPITAL MONITORING 2015/16**General Fund - Land and Property Asset Sales**

	£000	£000
General asset sales		
Lutton Court	6,298	
South Gyle Wynd - second of third stage payment	2,938	
Dewar / Torphichen Street	2,141	
43 Colinton Mains Drive	360	
17 Johnston Terrace	351	
22 Mcleod Street - first of two stage payment	199	
37-39 Montrose Terrace	135	
47 St Stephen Street - general fund element	81	
14-24 Bothwell Street	45	
Various vehicle sales	34	
Kinleith Mills	25	
Various minor land disposals	<u>23</u>	
		12,630
Sale of planned but unbudgeted within the year EICC - Atria (net)		91,251
Ring fenced asset sales to be provided as part of carryforward to 2016/17		
46 Balcarres Street	795	
Cammo Home Estate	679	
Containerisation sales	<u>192</u>	
		1,666
Asset sales to reduce corporate borrowing on previous expenditure		
Former Leith Waterworld - second and final stage payment	850	
Former Curriehill Primary School - second and final stage payment	678	
Former Oaklands Special School - third and final stage payment	<u>312</u>	
		1,840
Capital receipts in lieu of prudential borrowing		
142 Glenallan Drive	<u>272</u>	
		272
Total Land and Property Asset Sales		<u><u>107,659</u></u>

Additional High Priority Items – Repairs and Maintenance Budget 2016/17

The following, additional, high priority items have been identified to be progressed during 2016/17. All are predicated on identifying risk of injury / harm and / or disruption to Services.

No current separate budget is in place and the matters have been identified as additional commitments to the Property and Facilities Management Repairs and Maintenance (R&M) revenue budget.

Ref	Background	Action	Indicative Cost (all inclusive of surveys)
1	<p>A programme of specialist high-level rope access surveys were commenced in 2015, and are ongoing, to properties on a risk based priority basis. The purpose was to identify condition of roofs and masonry etc, not normally accessible to maintenance staff. The surveys identified Priority 1 (Health & Safety), Priority 2, (Wind and Watertight) and Priority 3, (Preventative Maintenance) items.</p> <p>Priority 1 items were and are immediately progressed as identified.</p>	<p>Planned Preventative Maintenance following Specialist High level surveys</p> <p>A programme of Priority 2 and Priority 3 items to be collated, tendered and actioned during 2016/17.</p>	£600,000
2	<p>Specialist infrastructure surveys to confirm condition, identifying any defects including progressing immediate requirements, to inform any necessary maintenance, upgrade or replacement programmes.</p>	<p>Specialist surveys to include floodlighting towers (depots and sports pitches), access road and car park lighting, large/ornate plaster ceilings (performance venues, town halls, school assembly halls/gyms etc).</p> <p>The high level tactile surveys to be expanded to</p>	£450,000

		<p>include large timber windows or similar (Victorian schools, Central Library etc) to areas normally inaccessible for external inspection.</p> <p>Carbon monoxide alarm review programme including phased installation of any additional requirements based on risk priority.</p>	
3	Lighting and associated Suspended Ceilings	To survey based on a priority basis, inspect and determine condition of existing lighting, fittings and associated suspended ceilings where applicable, to inform any necessary maintenance or replacement programmes. To include phase one of a remediation programme based on survey findings.	£300,000
4	External boundary walls/fencing to Council properties	To determine based on a priority based programme, condition and security integrity identifying any joint ownership/liability responsibilities and inform any necessary maintenance, upgrade or replacement programmes. To include allowance for remediation based on survey findings.	£150,000
		TOTAL	£1,500,000

CAPITAL MONITORING 2015/16**Housing Revenue Account Summary****Outturn Position - Unaudited**

	Revised Budget £000	Outturn £000	Variance	
			£000	%
Gross Expenditure	48,830	35,626	-13,204	-27.0%
Total Gross Expenditure	48,830	35,626	-13,204	-27.0%

Resources				
Capital Receipts	-7,298	-8,889	-1,591	21.8%
Developers and Other Contributions	-6,484	-1,873	4,611	-71.1%
Specific Capital Grant	-3,780	-8,159	-4,379	115.8%
Total Resources	-17,562	-18,921	-1,359	7.7%

Borrowing				
Borrowing	31,268	16,705	-14,563	-46.6%
Total	31,268	16,705	-14,563	-46.6%

**REVISED
CAPITAL INVESTMENT
PROGRAMME 2016-2021**
(Incorporating full-year slippage from 2015/16)

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021**SUMMARY OF EXPENDITURE AND RESOURCES - GENERAL SERVICES**

2016-2021	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	Total £000
Expenditure	160,432	130,541	53,472	115,504	41,000	500,949
Resources						
Capital receipts						
General asset sales	19,634	12,634	1,038	6,318	3,000	42,624
Less additional receipt income transferred to capital fund	-5,559	0	0	0	0	-5,559
Asset sales to reduce corporate borrowing	0	1,380	0	0	0	1,380
Ring-fenced asset sales	4,895	3,500	3,500	3,000	0	14,895
Developers and other contributions	7,468	174	0	585	0	8,227
Capital Grants Unapplied account	808	0	0	0	0	808
Total receipts	27,246	17,688	4,538	9,903	3,000	62,375
Grants						
Specific Capital Grant	29,788	0	0	0	0	29,788
General Capital Grant	41,626	44,500	44,500	48,264	38,000	216,890
Total Grants	71,414	44,500	44,500	48,264	38,000	246,678
Borrowing						
Support brought forward	42,678	0	0	0	0	42,678
Prudential framework						
- Through council tax	120	0	0	0	0	120
- Departmentally supported	36,489	47,146	12,690	52,863	0	149,188
Total borrowing	79,287	47,146	12,690	52,863	0	191,986
Over / (under)-programming	-17,515	21,207	-8,256	4,474	0	-90
Total Resources	160,432	130,541	53,472	115,504	41,000	500,949

Grant funding projections from 2017/18 onwards are based on prudent estimates.

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021**SUMMARY OF EXPENDITURE AND RESOURCES - HOUSING REVENUE ACCOUNT**

2016-2021	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000
Expenditure	44,334	65,708	76,500	84,794	85,022	356,358
Resources						
Capital Receipts						
General Asset Sales	4,183	3,371	2,500	2,500	2,500	15,054
Developers' and Other Contributions	10,400	26,670	29,177	21,943	11,922	100,112
Total Receipts	14,583	30,041	31,677	24,443	14,422	115,166
Grants						
Specific Capital Grant	6,721	4,738	2,346	3,860	5,376	23,041
Total Grants	6,721	4,738	2,346	3,860	5,376	23,041
Borrowing						
Prudential Framework						
- House rents	23,030	30,929	42,477	56,491	65,224	218,151
Total Borrowing	23,030	30,929	42,477	56,491	65,224	218,151
Total Resources	44,334	65,708	76,500	84,794	85,022	356,358

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>SUMMARY OF EXPENDITURE</u>	Revised Budget 2016/17 £000	Revised Budget 2017/18 £000	Revised Budget 2018/19 £000	Revised Budget 2019/20 £000	Revised Budget 2020/21 £000	Total Budget 2016-2021 £000
General Services						
Chief Executive	15,789	1,125	-	-	-	16,914
City Strategy and Economy	397	1,230	-	-	-	1,627
Communities and Families	45,781	23,064	12,984	6,709	165	88,703
Edinburgh Integration Joint Board Place	4,167	152	-	-	-	4,319
Resources - Asset Management Works	83,362	92,026	32,154	72,698	19,835	300,075
- Communities and Families	8,210	11,726	4,398	7,930	-	32,264
- Edinburgh Integration Joint Board	46	115	-	25	-	186
- Place	2,022	686	1,072	65	-	3,845
- City Strategy and Economy	274	105	265	165	-	809
- Resources - Corporate Property	384	312	1,494	1,596	-	3,786
- Not yet allocated to services	-	-	1,105	19,316	14,000	34,421
Unallocated - indicative 5 year plan	-	-	-	7,000	7,000	14,000
Total General Services	160,432	130,541	53,472	115,504	41,000	500,949

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>COMMUNITIES AND FAMILIES</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Early years						
Early learning and childcare	5,145	5,200	-	-	-	10,345
Fox Covert nursery	287	4	-	-	-	291
Early years total	5,432	5,204	0	0	0	10,636
Primary schools						
Upgrade kitchens - free school meals initiative	2,521	89	-	-	-	2,610
Waterfront	-	19	-	-	-	19
Primary schools total	2,521	108	0	0	0	2,629
Secondary schools						
Liberton high school replacement gym	1,429	66	-	-	-	1,495
New high school for Craigmillar	-	618	-	-	-	618
Replacement Queensferry high school	50	50	5,674	-	-	5,774
Secondary schools total	1,479	734	5,674	0	0	7,887
Community centres						
Duncan Place improvement works	732	1,227	45	-	-	2,004
Community centres total	732	1,227	45	0	0	2,004
Children's services						
Accommodation young person centre	-	295	-	-	-	295
Heather Vale young person Centre	353	14	-	-	-	367
Children's services total	353	309	0	0	0	662
Other projects						
Buckstone primary school - development works	95	-	-	-	-	95
Cost of sale of assets	(72)	-	-	-	-	(72)
Gaelic primary school playground	25	-	-	-	-	25
Kirkliston primary school - development works	1,493	25	-	-	-	1,518
Wester Hailes Healthy Living Centre underpass	1	-	-	-	-	1
Other projects total	1,542	25	0	0	0	1,567
Capital investment new nurseries and gym						
Blackhall new gym	30	-	-	-	-	30
Duddingston nursery	45	-	-	-	-	45
Wardie nursery	33	-	-	-	-	33
Capital investment new nurseries and gym total	108	0	0	0	0	108
Rising school rolls						
Rising school rolls extension works	3,305	698	1,606	1,206	-	6,815
Rising School Rolls total	3,305	698	1,606	1,206	0	6,815

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>COMMUNITIES AND FAMILIES</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Wave three school projects						
Boroughmuir high school replacement	18,569	400	-	-	-	18,969
Existing Portobello high school demolition	675	-	-	-	-	675
James Gillespie's campus	609	-	-	-	-	609
New park former Portobello high school	-	-	1,000	-	-	1,000
Portobello high school replacement	9,591	1,359	-	-	-	10,950
St Crispin's special school replacement	-	1,108	107	5,167	-	6,382
St John's new wave 3 School	198	10,273	1,883	171	-	12,525
Wave three inflation contingency	-	9	2,504	-	-	2,513
Wave three school projects total	29,642	13,149	5,494	5,338	0	53,623
Libraries						
Drum Brae library	5	-	-	-	-	5
George IV Bridge library-enhancement works	-	365	-	-	-	365
Peoples Network	40	-	-	-	-	40
Self service terminals	16	-	-	-	-	16
Libraries total	61	365	0	0	0	426
Sports						
Edinburgh Leisure	165	165	165	165	165	825
Hunter Hall cycle hub and pitch	42	1,080	-	-	-	1,122
National Performance Centre for Sport additional contribution	200	-	-	-	-	200
Queensferry recreation project	199	-	-	-	-	199
Sports total	606	1,245	165	165	165	2,346
Total Communities and Families	45,781	23,064	12,984	6,709	165	88,703

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>CITY STRATEGY AND ECONOMY</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Museums and arts						
Assembly Rooms - Theatre Strategy	-	166	-	-	-	166
Calton Hill redevelopment	275	753	-	-	-	1,028
Contingency	-	65	-	-	-	65
Custom House external fabric improvements	30	80	-	-	-	110
Museums and arts total	305	1,064	0	0	0	1,369
Strategic support						
City dressing programme	40	166	-	-	-	206
CWSS - Promenade	52	-	-	-	-	52
Strategic support total	92	166	0	0	-	258
Total City Strategy and Economy	397	1,230	0	0	0	1,627

<u>EDINBURGH INTEGRATION JOINT BOARD</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Care homes						
Royston care Home	3,876	102	-	-	-	3,978
Care homes total	3,876	102	0	0	0	3,978
Other projects						
Autism day and respite centre	70	-	-	-	-	70
Generators and Business Continuity	19	-	-	-	-	19
Oxgangs day centre	48	-	-	-	-	48
Sale Land / buildings costs	(34)	-	-	-	-	(34)
Telecare	180	-	-	-	-	180
Unallocated funding	-	50	-	-	-	50
Wester Hailes Living Centre Underpass	8	-	-	-	-	8
Other projects total	291	50	0	0	0	341
Total Edinburgh Integration Joint Board	4,167	152	0	0	0	4,319

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>CHIEF EXECUTIVE</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Community safety						
Closed Circuit Television combine services	-	1,125	-	-	-	1,125
Community safety total	0	1,125	0	0	0	1,125
ICT function						
CATs ICT capital investment	280	-	-	-	-	280
ICT contract asset purchase	15,000	-	-	-	-	15,000
ICT transformational change investment	509	-	-	-	-	509
ICT function total	15,789	0	0	0	0	15,789
Total Chief Executive	15,789	1,125	0	0	0	16,914

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

PLACE	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Environment						
<u>Waste services</u>						
Containers - household waste	81	-	-	-	-	81
Zero Waste: Millerhill - Capital contribution	-	-	-	28,000	-	28,000
<u>Parks and green spaces</u>						
Cammo estate improvements	29	650	-	-	-	679
Niddrieburn footbridge	30	88	-	-	-	118
Parks and green spaces	101	300	-	-	-	401
Saughton Park improvement works	317	1,208	-	-	-	1,525
<u>Depot Review</u>						
Bankhead depot	-	-	-	10,600	-	10,600
Russell road depot	-	-	-	1,963	-	1,963
Seafield depot - phase 1	4,447	1,355	-	-	-	5,802
Seafield depot - phase 2	-	2,437	-	763	-	3,200
<u>Cemeteries & Crematorium</u>						
Mortonhall memorialisation	98	-	-	-	-	98
Purchase of noise equipment	-	33	-	-	-	33
Environment total	5,103	6,071	0	41,326	0	52,500
Housing and Regeneration						
Commuted sums	200	159	-	-	-	359
Development Funding Grant	29,248	-	-	-	-	29,248
Home owners' adaptation grants	1,000	1,000	1,000	1,000	1,000	5,000
Kirkliston environmentals	82	-	-	-	-	82
National Housing Trust phase 2	10,326	-	-	-	-	10,326
National Housing Trust phase 3	5,007	34,665	4,084	4,366	-	48,122
Stair Lighting LED replacement	1,490	-	-	-	-	1,490
Travelling People's site	14	-	-	-	-	14
Housing and Regeneration total	47,367	35,824	5,084	5,366	1,000	94,641
Transport and Planning						
<u>Roads, Structures & Flood Prevention</u>						
Bridge strengthening	671	545	-	-	-	1,216
Water of Leith - phase 1	120	402	-	-	-	522
Water of Leith - phase 2	10,075	8,568	3,409	-	-	22,052
<u>Roads Asset Management Plan</u>						
Bus stop investment	183	-	-	-	-	183
Carriageway / footway works [block]	11,015	17,755	9,989	12,771	12,771	64,302
Right first time carriageway and footway works	428	127	-	-	-	555

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

PLACE	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
<u>Street Lighting & Traffic Signals</u>						
Street lighting	1,300	3,123	1,500	1,500	1,500	8,923
Street lighting - City wide LED replacement programme	50	8,689	8,606	7,171	-	24,516
Traffic signals (renewal)	330	330	-	-	-	660
<u>Roads & Network</u>						
Lower Granton Road realignment	10	-	-	-	-	10
St Andrew Square public realm	436	446	-	-	-	882
Transport asset management	-	1,000	1,000	1,000	1,000	4,000
UTMC and parking guidance	142	140	-	-	-	282
<u>Policy & planning</u>						
20mph speed limiting [block]	1,132	282	-	-	-	1,414
B924 pedestrian crossing	5	-	-	-	-	5
Bus - priority at signals SVD	51	90	-	-	-	141
Bus lane camera enforcement	1	-	-	-	-	1
Bus priority schemes / bus shelters	280	198	-	-	-	478
Bus Tram integration	92	-	-	-	-	92
Bustracker- RTI extension	16	-	-	-	-	16
Cycle projects [block]	750	302	-	-	-	1,052
Cycling, Walking and Safer Streets	310	-	-	-	-	310
Design of future projects	56	-	-	-	-	56
Developer contributions	-	207	-	-	-	207
Electric vehicles	29	-	-	-	-	29
Frederick Street - Hanover Street	84	1	-	-	-	85
Hermiston Park and Ride (land acquisition)	16	-	-	-	-	16
Local bus priority measures [Block]	1	-	-	-	-	1
Road safety	542	266	-	-	-	808
Road safety	12	-	-	-	-	12
Road safety, cycling and public transport	-	2,090	1,750	1,750	1,750	7,340
Sighthill signalised junction	178	14	-	-	-	192
St Andrew Square bus station	79	200	-	-	-	279
Walking projects [block]	100	422	-	-	-	522
<u>Transport - City Centre</u>						
Leith Walk Constitution Street	1,176	2,299	-	-	-	3,475
Rose Street - public realm	294	222	-	-	-	516
<u>South East Locality</u>						
Neighbourhood environmental partnerships	141	370	204	203	203	1,121
Roads ward allocation	89	70	-	-	-	159
<u>North East Locality</u>						
Neighbourhood environmental partnerships	148	504	204	203	203	1,262
Roads ward allocation	130	145	-	-	-	275
<u>North West Locality</u>						

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>PLACE</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Neighbourhood environmental partnerships	181	689	272	272	271	1,685
Roads ward allocation	140	110	-	-	-	250
<u>South West Locality</u>						
Neighbourhood environmental partnerships	95	270	136	136	136	773
Roads ward allocation	4	-	-	-	-	4
<u>Transport Other</u>						
Existing Tram lifecycle replacement	-	-	-	1,000	1,000	2,000
The Causey project	-	19	-	-	-	19
Transport and Planning total	30,892	49,895	27,070	26,006	18,835	152,698
Place - contingency	-	236	-	-	-	236
Total Place	83,362	92,026	32,154	72,698	19,835	300,075

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>RESOURCES - ASSET MANAGEMENT WORKS</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Communities and Families						
Boiler upgrade	199	171	158	762	-	1,290
Early Years property	20	12	-	-	-	32
Energy management	400	1,000	1,000	600	-	3,000
External fabric	1,270	574	23	-	-	1,867
Fabric enhancement	3,092	5,729	726	222	-	9,769
Fire safety	254	600	600	600	-	2,054
Mechanical and engineering upgrade	1,349	2,345	1,345	1,802	-	6,841
Roof and rainwater	449	119	21	879	-	1,468
Stonework/masonry	224	121	25	489	-	859
Water quality upgrading	101	730	412	400	-	1,643
Windows and doors	852	325	88	2,176	-	3,441
Total for Communities and Families	8,210	11,726	4,398	7,930	0	32,264
City Strategy and Economy						
External fabric	-	-	80	-	-	80
Fabric enhancement	54	10	15	-	-	79
Fire Safety	-	95	170	165	-	430
Mechanical and engineering upgrade	110	-	-	-	-	110
Roof and rainwater	100	-	-	-	-	100
Water quality upgrading	10	-	-	-	-	10
Total for City Strategy and Economy	274	105	265	165	0	809
Edinburgh Integration Joint Board						
Fabric enhancement	4	-	-	-	-	4
Lift upgrade	4	-	-	-	-	4
Mechanical and engineering upgrade	38	115	-	25	-	178
Roof and rainwater	-	-	-	-	-	-
Water quality upgrading	-	-	-	-	-	-
Total for Edinburgh Integration Joint Board	46	115	0	25	0	186
Place						
Disability Discrimination Act works	-	-	-	-	-	-
External fabric	380	47	-	-	-	427
Fabric enhancement	46	247	575	10	-	878
Fire safety	80	80	-	-	-	160
Fixtures, fittings and equipment upgrade	-	-	-	-	-	-
Internal fabric enhancement	14	-	79	55	-	148
Mechanical and engineering upgrade	24	-	341	-	-	365
Parks infrastructure	300	312	-	-	-	612
Roof and rainwater	56	-	25	-	-	81
Water quality upgrading	22	-	-	-	-	22
Windows and doors	1,100	-	52	-	-	1,152
Total for Place	2,022	686	1,072	65	0	3,845

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>RESOURCES - ASSET MANAGEMENT WORKS</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Resources - Corporate Property						
Disability Discrimination Act works	-	-	-	-	-	-
Energy management	10	-	-	500	-	510
External fabric	-	-	119	35	-	154
Fire safety	1	85	50	75	-	211
Internal fabric enhancement	53	-	-	117	-	170
Mechanical and engineering upgrade	190	227	907	610	-	1,934
Roof and rainwater	-	-	322	203	-	525
Stonework/masonry	25	-	56	-	-	81
Water quality upgrading	5	-	-	-	-	5
Windows and doors	100	-	40	56	-	196
Total for Resources - Corporate Property	384	312	1,494	1,596	0	3,786
Funding not yet allocated to projects	-	-	1,105	19,316	14,000	34,421
Total Asset Management Works	10,936	12,944	8,334	29,097	14,000	75,311

REVISED CAPITAL INVESTMENT PROGRAMME 2016-2021

<u>HOUSING REVENUE ACCOUNT</u>	Revised Budget 2016/17	Revised Budget 2017-18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Total Budget 2016-2021
	£000	£000	£000	£000	£000	£000
Housing Investment, including SHQS work	29,056	31,000	30,000	29,000	26,500	145,556
Neighbourhood Environment Investment	2,119	2,000	2,000	2,000	2,000	10,119
Community Care	1,642	1,550	1,550	1,550	1,550	7,842
Regeneration	1,059	-	-	-	-	1,059
Other Capital Expenditure	200	2,700	2,700	2,700	2,700	11,000
21st Century Homes Investment	10,258	28,458	40,250	49,544	52,272	180,782
Total Housing Revenue Account	44,334	65,708	76,500	84,794	85,022	356,358